



MEXICO'S AUTO INDUSTRY 23 YEARS SINCE NAFTA AND BEYOND

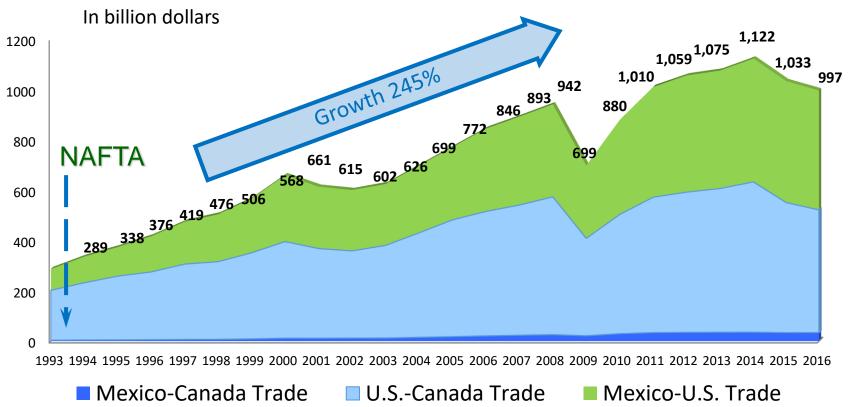
July 2017



NAFTA Trilateral Trade has tripled

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Trilateral Trade between the NAFTA Partners



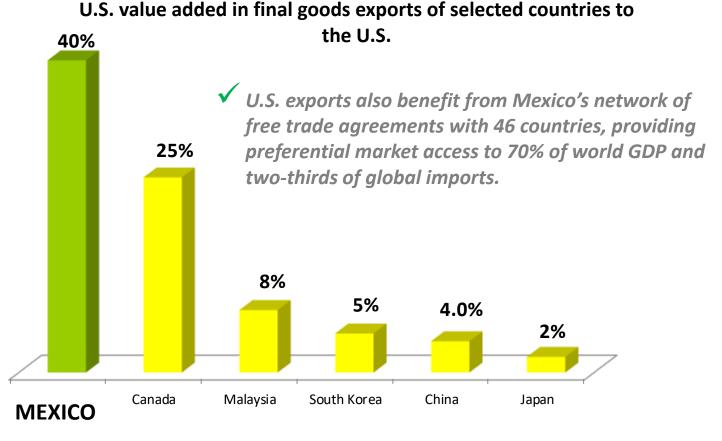




Mexico and Canada are strategic production partners for U.S.

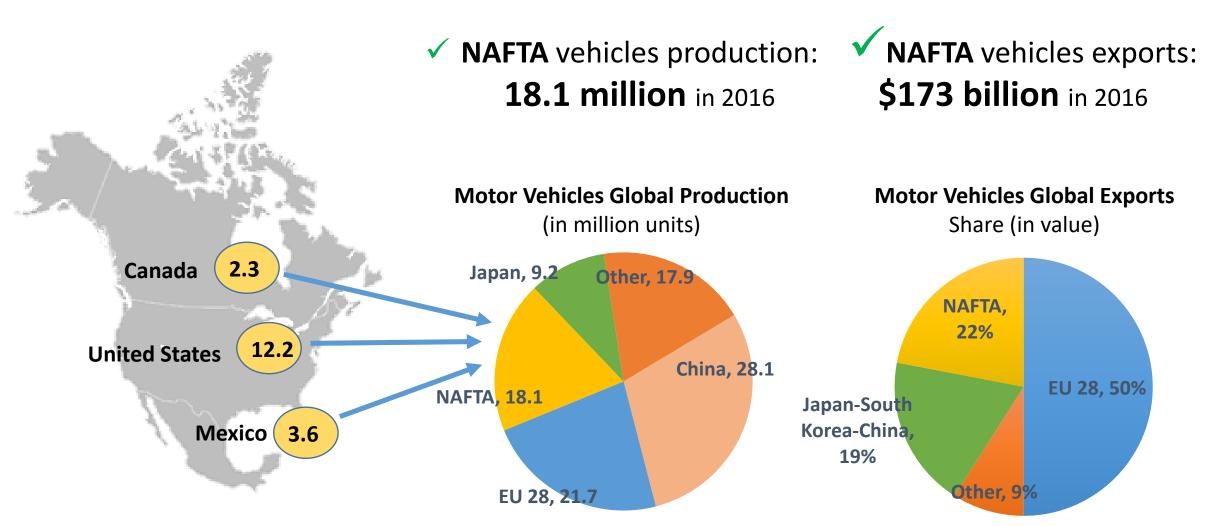
NAFTA partners do not simply trade goods; we work together to manufacture them.

When Mexico and Canada export, the United States exports.









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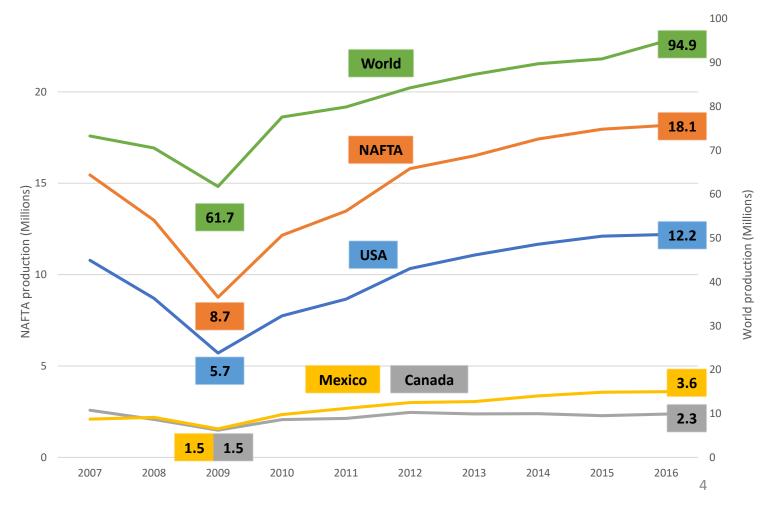




NAFTA drives U.S. production of motor vehicles

Motor vehicle production 2009-2016 (millions of units)

- U.S. auto vehicles production increased by 6.48 million units from 2009 to 2016. This growth accounted for:
 - ✓ 69% of NAFTA's growth in production
 - ✓ 20% of the world's growth in production.
- NAFTA region accounted for 28% of the world's production increase.







Auto Industry Integration

- NAFTA boosts coproduction between U.S. and Mexico in the auto industry.
- Vehicles made in Mexico have a high US content, while at the same time vehicles manufactured in the US use a large number of Mexicanmade auto parts, considering those globally competitive vehicles as
 "Made in North America".
- Inputs and auto parts cross the US-Mexico border several times for further processing.

Win-win 21st Century supply chain

1st

Mexico's exports to U.S.: \$46.0 billion in auto parts \$49.3 billion in vehicles

1st

\$5,500 in US parts

per car produced in

Mexico

The US is Mexico's

largest auto parts

provider

Mexico is the US' largest auto parts provider

\$**3,800** in Mexican parts per car produced in the US

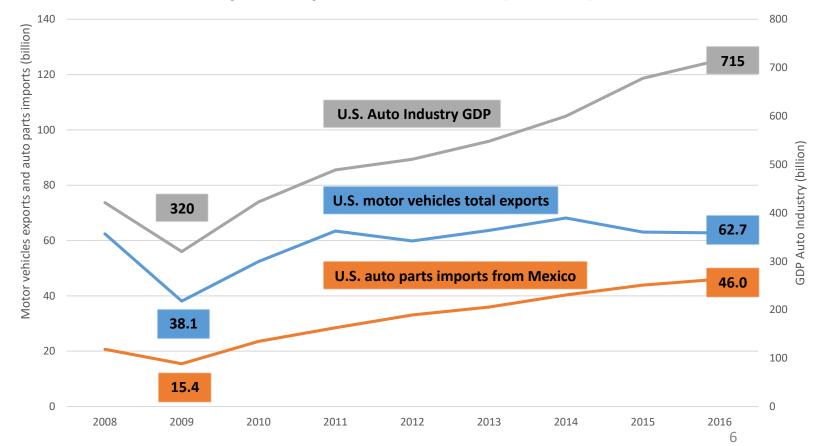
U.S. exports to Mexico: \$19.8 billion in auto parts \$4.0 billion in vehicles



Economic integration promotes a virtuous circle of regional growth

- The U.S. auto industry GDP has grown **124%** since 2009.
- U.S. auto vehicles exports have grown 65% since 2009.
- Mexican auto parts are key for U.S. auto industry competitiveness.
 - U.S. imports of Mexican auto parts grew by 198%.
 - This growth was driven mainly by an increase in the U.S. auto industry GDP and market share gains in the U.S. auto parts import market.

U.S. auto industry GDP, U.S. motor vehicle exports and U.S. auto parts imports from Mexico (\$ billion)

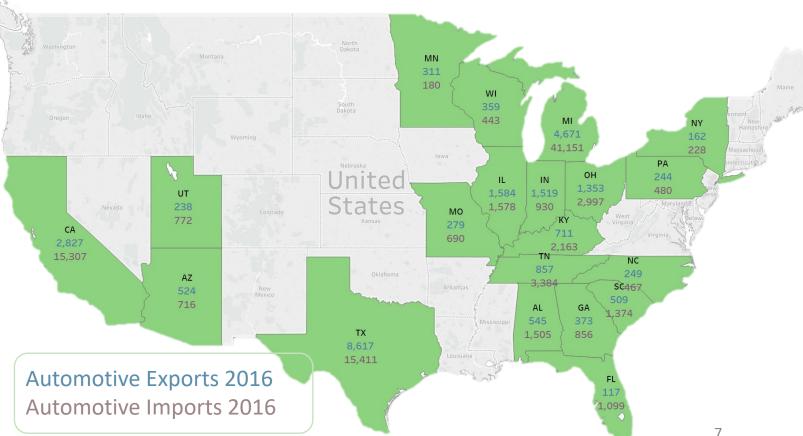




Strong and growing ties in the automotive industry

✓ Mexico is:

- The TOP export market of motor vehicles and auto parts for 8 states: Texas, California, Arizona, Utah, New Mexico, Rhode Island, Connecticut, and Alaska
- The **2nd** largest export market of motor vehicles and auto parts for 26 states.



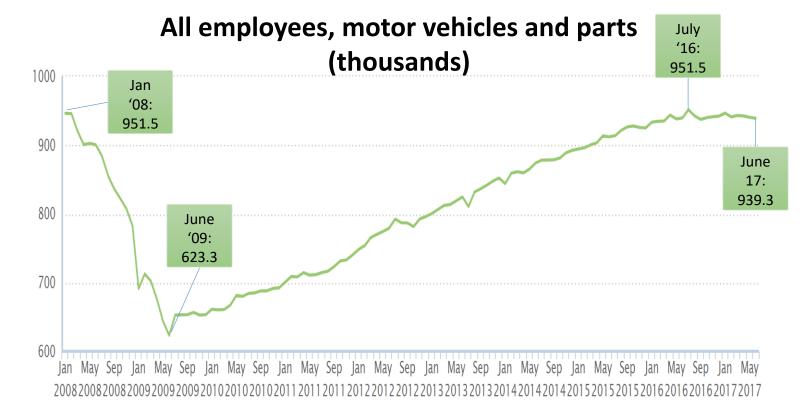
Top 20 U.S. – Mexico trading states in automotive industry (\$ Million)





U.S. Auto Industry employment has reached pre-crisis levels

- U.S. auto industry employment has increased by nearly 6% annually during the current economic expansion:
 - more than five times the growth in overall manufacturing employment, and
 - triple the pace of total employment gains in the United States during this period.
- At least **31,000** U.S. jobs could be lost as a result of a 35 percent tariff on light vehicles and parts imports from Mexico.



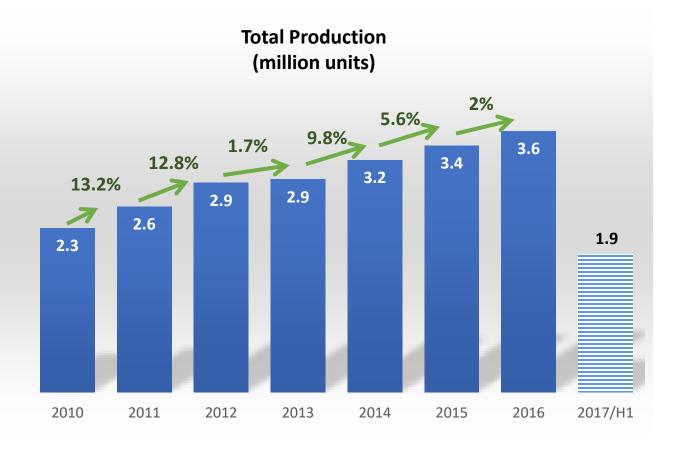
Source: Bureau of Labor Statistics, Scotiabank Global Auto Report April2017, and CAR NAFTA Briefing: Trade benefits to the automotive industry and potential consequences of withdrawal from the agreement.





Mexico's Auto Industry: Rising as a World Leader

- ✓ Mexico is the:
 - 7th largest producer of vehicles
 - **4**th top exporter of vehicles globally
- Production reached 1.9 million units in the first half of 2017:
 - 1.5 million of these were exported.
- ✓ One in five cars built in the NAFTA zone comes from Mexico
 - Pickups such as some versions of Fiat Chrysler's Ram and Chevrolet Silverado, two of the best-selling vehicles in America, are built in Mexico.





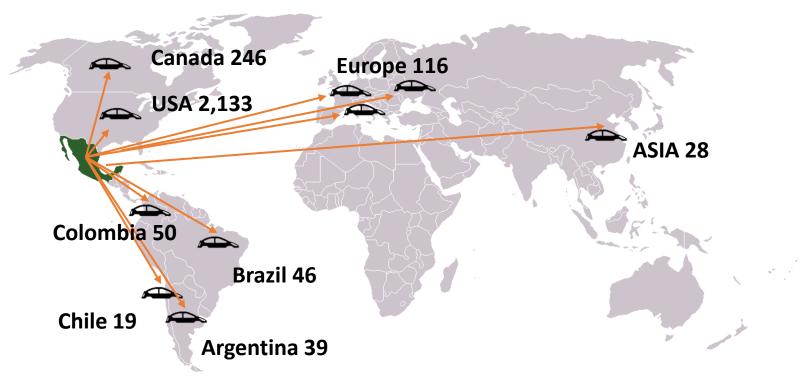


Strategic Export Platform

 Mexico's strategic location and its network of free trade agreements with 46 countries fosters the country as a competitive export platform for the automotive industry.

✓ 80% of Mexico's vehicle production had foreign markets as its final destination.

In 2016, Mexico exported 2.7 million vehicles







NAFTA has been instrumental in Mexico's growing auto exports

- Last year, the Mexican auto industry exported \$55 billion in motor vehicles, accounting for 15% of Mexico's total exports.
- ✓ Since NAFTA, automotive exports have multiplied by 11, growing 11% per year in average.
- ✓ In 2016, the largest exporting producers were:
 - GENERAL MOTORS **540K** units
 - NISSAN **500K** units
 - FIAT-CHRYSLER **443K** units
 - FORD MOTOR
 - VOLKSWAGEN **334K** units



Source: Secretaría de Economía, AMIA. Export figure includes 8702, 8703, and 8704 HS code.

377K units

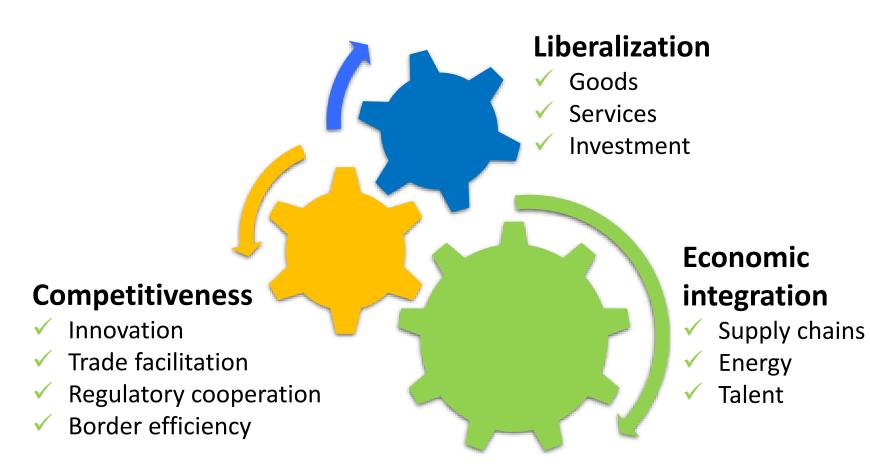
NAFTA 2.0



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NAFTA modernization should rely on:







NAFTA 2.0

A NAFTA 2.0 should be based on three basic elements:

- → A shared assessment that reflects a balanced perception of the benefits that each country has gained;
- ➔ A recognition that there is room for modernization, and
- ➔ A win-win-win proposition; the outcome of this process must generate benefits for all.





The Auto Industry as an Engine

The North American auto industry is benefiting from over **two decades of trade liberalization and economic modernization under NAFTA**, becoming a **powerful engine for economic growth** not only for Mexico's economy but also for the region.

We produce together.

THANK YOU





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