



Toyota Motor North America, R&D

Hideki Hada

February 8, 2017

Toyota Motor North America

25 million

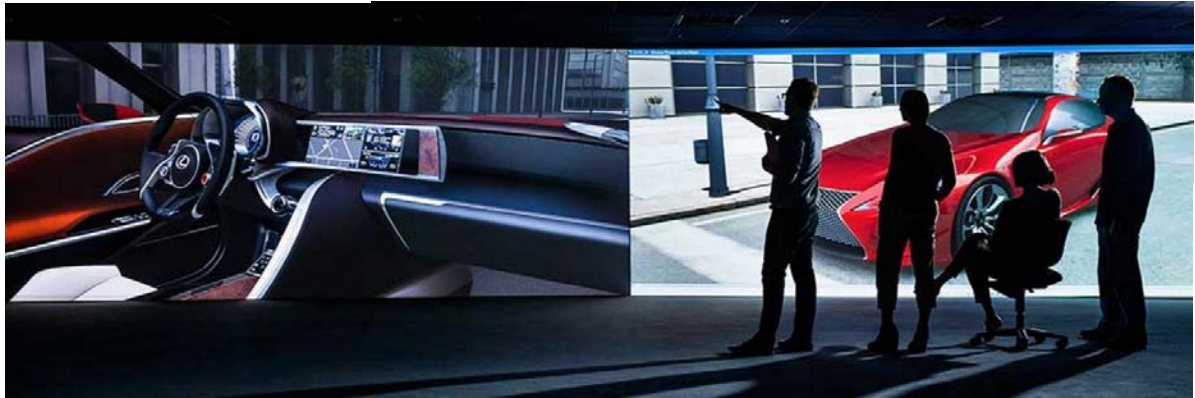
vehicles built in North America

40,000

team members

11

manufacturing plants



16

different models



Toyota in North America

1957 **60th**
Toyota Motor Sales



1972
Manufacturing Operation



1973
Caltex Design Research



1977 **40th**
Toyota Tech Center



1986
Kentucky Production



1987
Toyota USA Foundation



1988
1st Canada Production



1993
Arizona Proving Ground



1995
Engine Production



1996
US Manufacturing HQ



1997
5 million NA Production



1999
1 million Production



2000
1st Hybrid in US



2002
10 million NA Production



2003
1st Lexus Production



2006
Hybrid Production in US



2010
NA Center for Quality



2011
Collaborative Safety Research Center



2012
15 million NA Production



2015
Plano HQ Construction



2016
7 million Production



TOYOTA MOTOR
NORTH AMERICA

R&D



<http://www.toyota.com/usa/operations/map.html>
<http://www.tmmc.ca/en/about-tmmc/history-milestones>

Toyota in Michigan & Ontario

North America

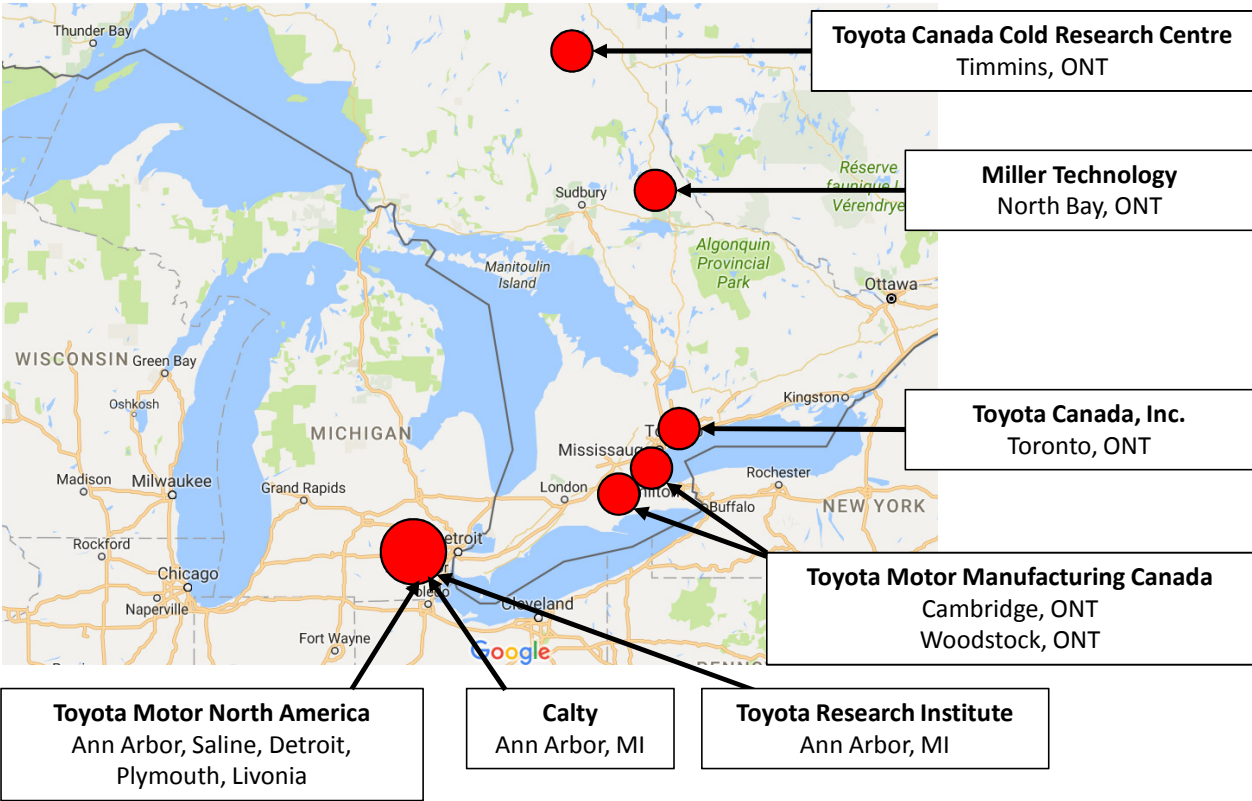


TMNA R&D



- Vehicle Design
- Vehicle Evaluation
- Powertrain Research
- Adv. Development
- Purchasing
- Supplier Engineering
- Etc.

Michigan & Ontario




















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<http://www.toyota.com/usa/operations/map.html#!/Operations-By-State>
http://www.toyota.com/usa/operations/map.html#!/ttc_ann_arbor_and_saline
<http://corporatenews.pressroom.toyota.com/releases/toyota+advanced+automated+vehicle+technology+us+roads+sept4.htm>

Developed & Manufactured in US & Canada

<div>Mississippi</div> <div></div> <div></div> <div>Corolla</div> <div>Toyota Motor Manufacturing, Mississippi, Inc. (TMMMS)</div>	<div>Kentucky</div> <div>R&D</div> <div></div> <div>Camry</div> <div>Toyota Motor Manufacturing, Kentucky, Inc. (TMMK)</div>	<div>Kentucky</div> <div>R&D</div> <div></div> <div>Avalon</div> <div>Toyota Motor Manufacturing, Kentucky, Inc. (TMMK)</div>	<div>Kentucky</div> <div></div> <div></div> <div>Lexus ES 350</div> <div>Toyota Motor Manufacturing, Kentucky, Inc. (TMMK)</div>	<div>Indiana</div> <div>R&D</div> <div></div> <div>Sienna</div> <div>Toyota Motor Manufacturing, Indiana, Inc. (TMMI)</div>	<div>Indiana</div> <div></div> <div></div> <div>Sequoia</div> <div>Toyota Motor Manufacturing, Indiana, Inc. (TMMI)</div>	<div>Indiana</div> <div></div> <div></div> <div>Highlander</div> <div>Toyota Motor Manufacturing, Indiana, Inc. (TMMI)</div>
<div>Texas</div> <div>R&D</div> <div></div> <div>Tacoma</div> <div>Toyota Motor Manufacturing, Texas, Inc. (TMMTX)</div>	<div>Texas</div> <div>R&D</div> <div></div> <div>Tundra</div> <div>Toyota Motor Manufacturing, Texas, Inc. (TMMTX)</div>	<div>Cambridge</div> <div></div> <div></div> <div>\$21,980 as shown¹ 2017 Corolla \$18,500 starting¹ 28/36 est. mpg²</div>	<div>Woodstock</div> <div></div> <div></div> <div>\$36,150 as shown¹ 2017 RAV4 \$24,910 starting¹ 23/30 est. mpg²</div>	<div>Cambridge</div> <div></div> <div></div> <div>RX STARTING AT \$43,120* 295 HP 3.5L V6</div>	<div>Cambridge</div> <div></div> <div></div> <div>RX HYBRID STARTING AT \$53,035* 30 MPG COMBINED RATING*</div>	

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<http://www.toyota.com/usa/operations/map.html>
<http://www.tmmc.ca/en>

Toyota: Innovation

TOYOTA's Activities towards SMART MOBILITY SOCIETY

Toyota aims to create a smart mobility society where people feel secure and happy in transport and everyday life.



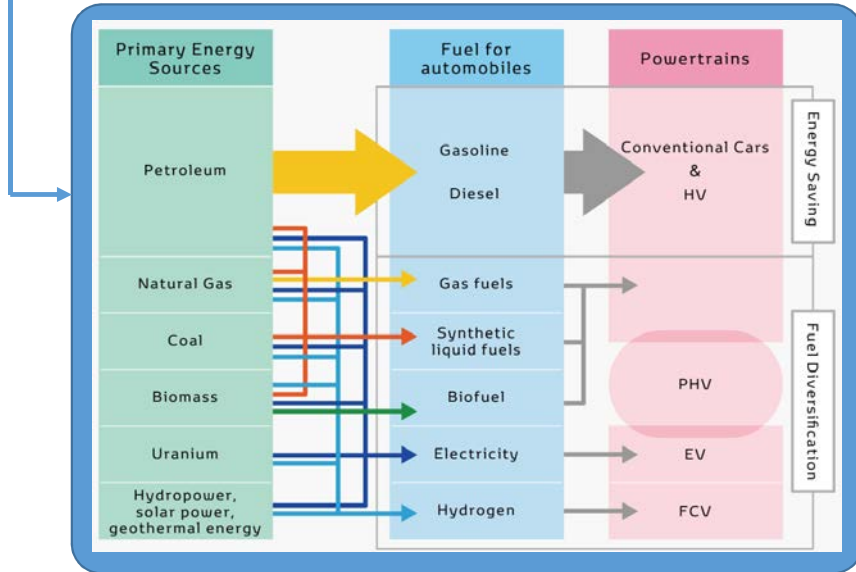
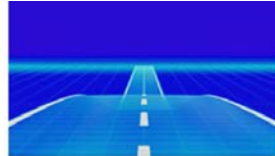
Environment Technology



Safety Technology



Intelligent Transportation



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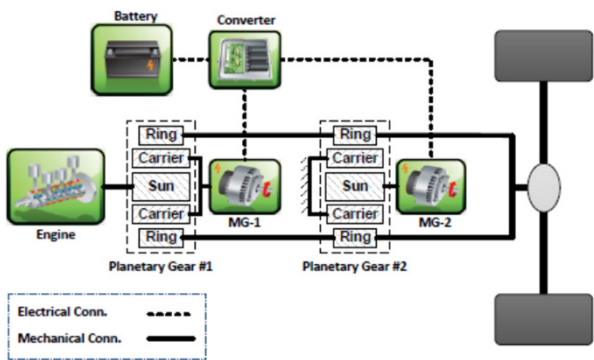
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<http://www.toyota-global.com/innovation/vision/>

Innovation & Collaboration: Powertrain

Improve automotive powertrain efficiency: development process and energy



Math-based modeling for virtual development of complex systems



Using information technology for reduced energy consumption and greenhouse gas emissions

Matching Fund Partners

- Natural Sciences and Engineering Research Council of Canada (NSERC)
- Automotive Partnerships Canada
- Canada Foundation for Innovation
- Ontario Centres of Excellence
- Ontario Research Fund



R&D



Prof. John McPhee

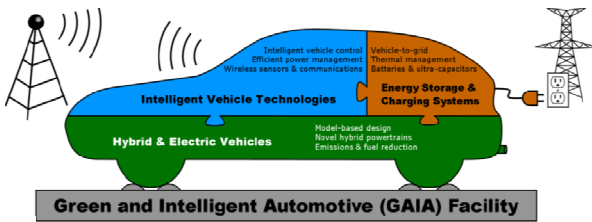


Prof. Nasser Lashgarian Azad



GAIA

Green and Intelligent Automotive Facility



Innovation & Collaboration: Safety



By collaborating on research with the best and brightest from universities, hospitals and researcher institutions across North America and by sharing the results with academics, government and the rest of the automotive industry – we’re working to advance transportation safety and help reduce the number of traffic injuries and fatalities.



Active Safety



Passive Safety



Human Factors



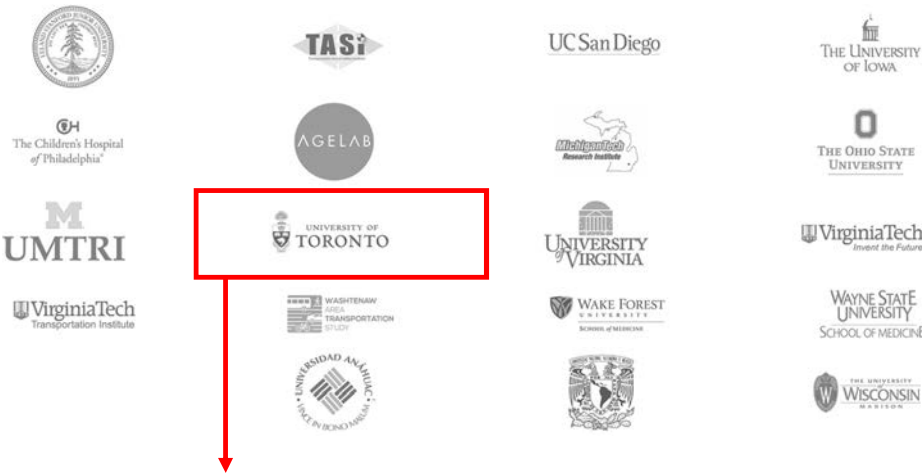
Data Analytics & Tools

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CSRC Collaboration Partners



Designing feedback to help induce safer driving behaviors

<http://www.toyota.com/csrc/#>
<http://hfast.mie.utoronto.ca/>



Innovation & Collaboration: Safety

Designing feedback to help induce safer driving behaviors

PI
Birsen
Donmez



UNIVERSITY OF
TORONTO

Human Factors & Applied Statistics

<http://hfast.mie.utoronto.ca/research/driver-feedback/>

Providing feedback to drivers

- to enhance their performance
- to change their long term behaviours
- without imposing distractions detrimental to safety

Specific objectives:

- feedback characteristics to inhibit risky behaviors.
- when feedback can become a potential distractor and what type of individuals are more prone to it.
- the learning curve, how drivers adapt to feedback over time, and if benefits sustain when feedback is not available.

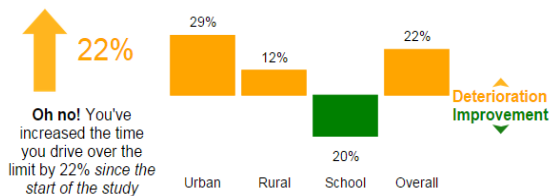
Voluntary distraction:
Some drivers are more willing to engage in a secondary task, e.g., sending a text message



Involuntary distraction:
some drivers are more likely to be distracted by irrelevant stimuli, e.g., phone ringing

Driving Report Overview

Changes in Percentage Time Spent Over the Speed Limit Since the Start of the Study



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Innovation & Collaboration: ITS & ADAS



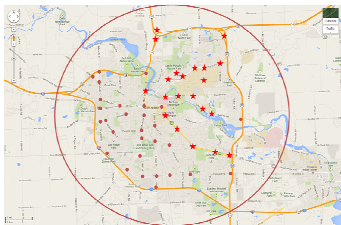
Government – Industry – Academia
Partnership to Accelerate **Research & Deployment of Connected & Automated Vehicle (CAV) Technologies**



Leadership Circle

Developing an entire system of connected and automated transportation on the streets of southeastern Michigan through 2021.
→ **Deployment of Vehicle to Vehicle (V2V) & Vehicle to Infrastructure (V2I)**

Pillar 1 Connected Ann Arbor



Expand DSRC fleet and infrastructure in Ann Arbor



Start DSRC installation to up to 1000 TTC lease cars

Pillar 2 Connected SE Michigan



Expand DSRC infrastructure in Southeast Michigan

<http://www.mtc.umich.edu/>

Pillar 3 Connected-Automated



M-City Test Course



Connected & Automated Test Vehicle

Innovations: V2X Technology

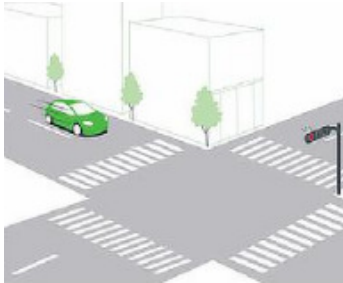
Toyota's Vehicle to Infrastructure (V2I) and Vehicle to Vehicle (V2V) Products (since 2015)



Right-Turn Collision Caution



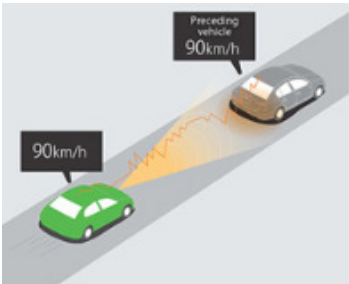
Red Light Caution



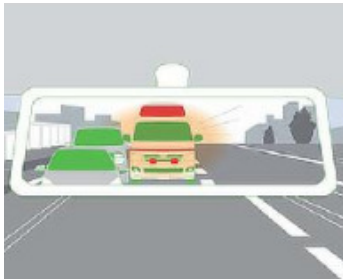
Signal Change Advisory



Communicating Radar Cruise Control



Emergency Vehicle Notification



Roadside Unit



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<http://toyota.jp/technology/safety/itsconnect/>
<http://lexus.jp/brand/technology/itsconnect/>
<http://newsroom.toyota.co.jp/en/detail/9676551>

Innovations: ADAS Technology

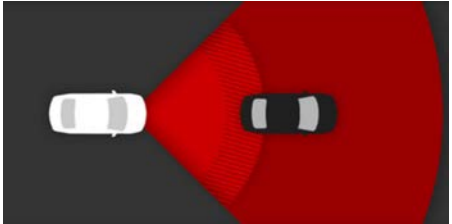
Almost all Toyota & Lexus models will have Toyota's ADAS Package as standard by the end of 2017.



Package of key ADAS features using sensor fusion



Pre-Collision System (PCS)



Lane Departure Alert (LDA)



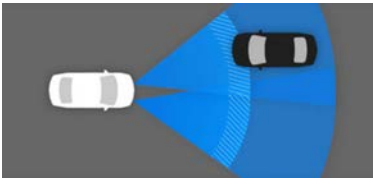
Dynamic Radar Cruise Control (DRCC)



Pre-Collision System With Pedestrian Detection Function (PCS w/PD)



Automatic High Beams (AHB)



<http://www.toyota.com/safety-sense/>
<http://newsroom.toyota.co.jp/en/detail/4228443>

Innovations: Opportunity (even easier)

Driving Automation Automated driving Technologies



ITS & Mobility Eco-System



Ultra-Compact Mobility Sharing Network



Two Major Events in 2017 Connecting Michigan & Canada and Cars & Roads



Michigan



25th ESV2017
25th International Technical Conference on the Enhanced Safety of Vehicles (ESV)
June 5-8, 2017

Vehicle SAFETY
6/5-8, 2017
Cobo Center, Detroit
<https://www-esv.nhtsa.dot.gov/>

Intelligent Transportation
10/29 – 11/2, 2017
Palais des congrès de Montréal
https://www.itscanada.ca/events/wc_2017.html



Canada

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http://www.toyota-global.com/innovation/intelligent_transport_systems/lowcarbon/

Summary

- Mobility improvement is a **global** issue with **regional** uniqueness.
- **Regional** talent can contribute to **improvement** of global issues.

Mobility Challenges



Senior Driver Young Driver Rural Mobility Urban Mobility
Congestions Emission Crashes Inefficiency

New Opportunities

