

MBS
2007



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Estimated Employment Contribution of Suppliers

- Estimated total **direct, intermediate, and spin-off** employment is approximately **4,459,700 jobs**

5.7 Jobs Multiplier

4.7 additional jobs for every one job at a parts making company



Motor Vehicle Parts Suppliers Contribute to Many Sectors of the Economy

TOTAL EMPLOYMENT

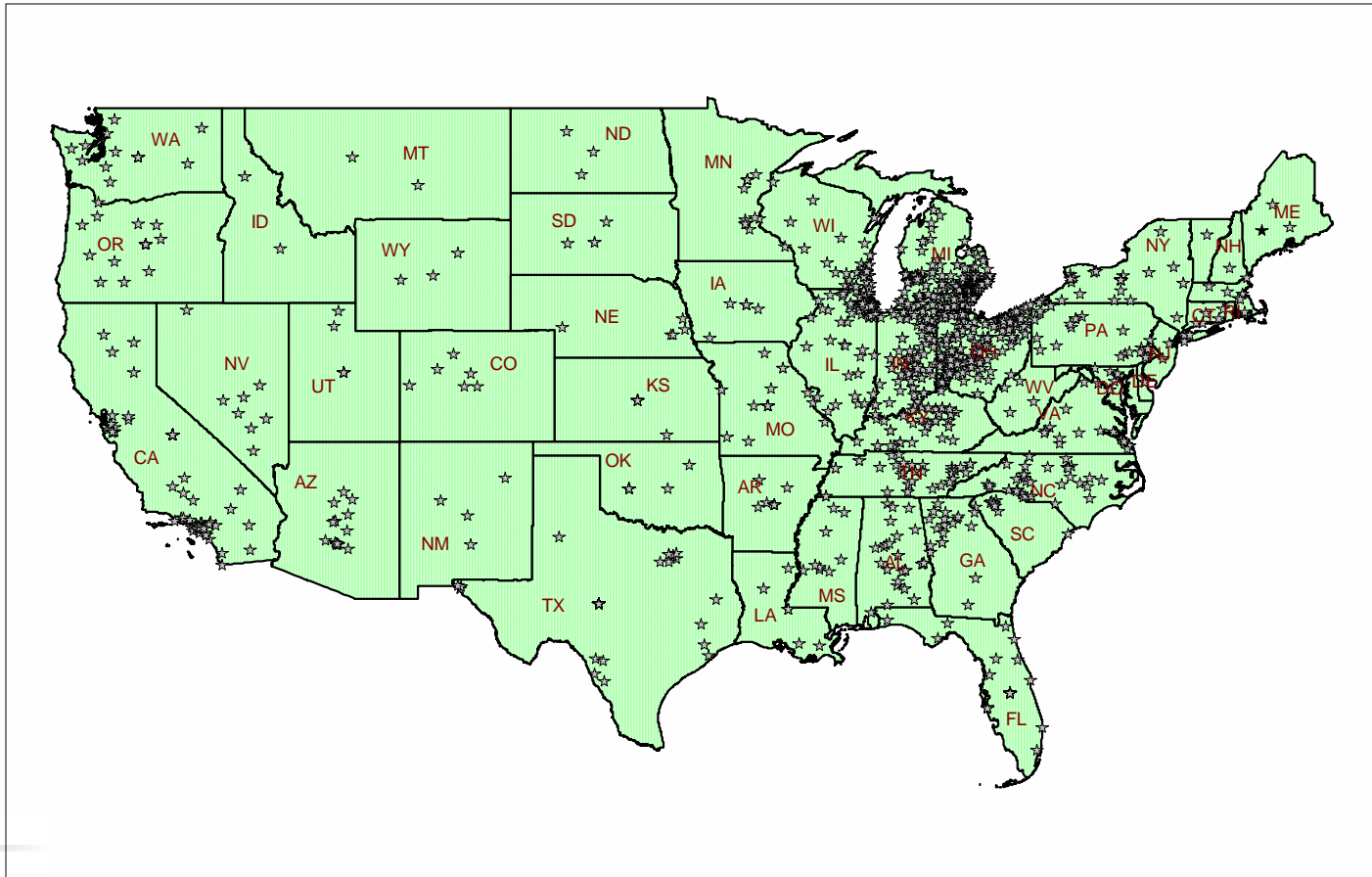
4,459,700

Major Sector Employment

Manufacturing	1,435,500	32%
Business & Professional Services	928,700	21%
Retail or Wholesale Trade, Warehousing, Transportation	850,600	19%
Education, Health and Personal Services	926,800	21%
Raw Material Supply, Construction	318,100	7%



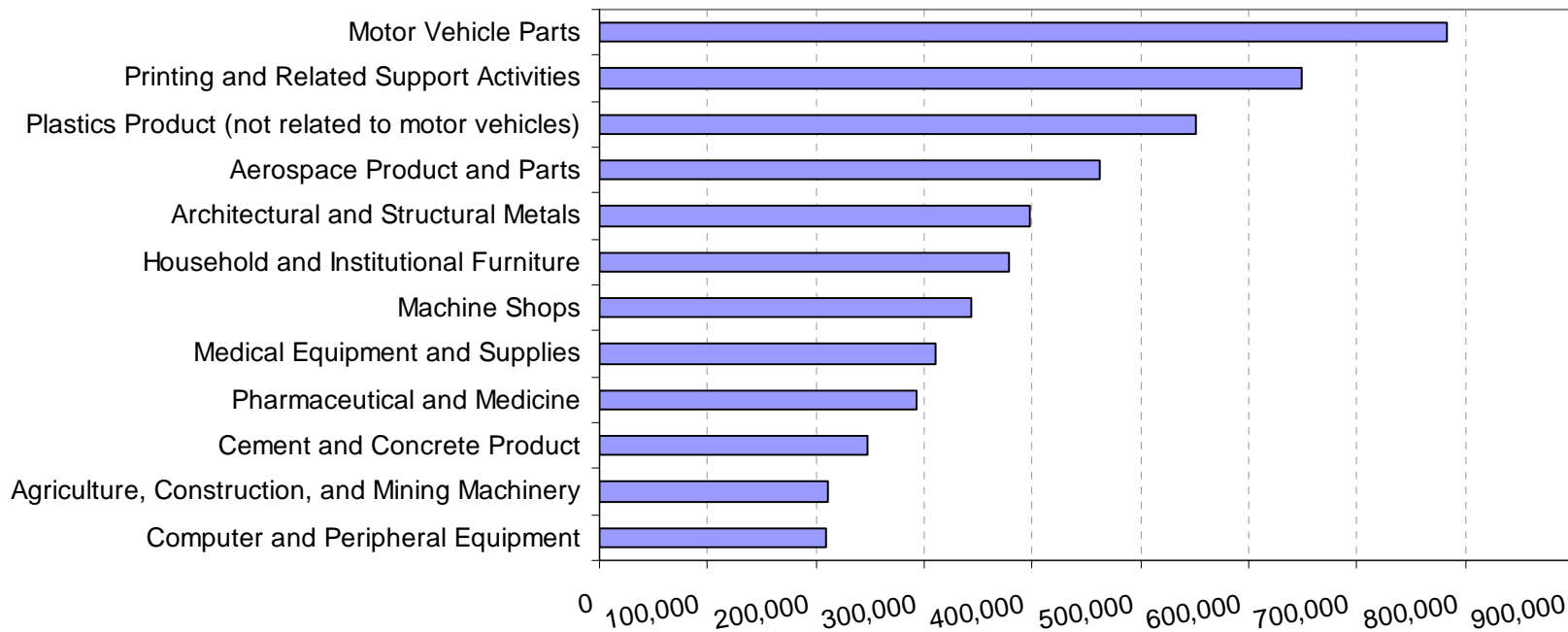
Motor Vehicle Parts Suppliers are located in all 50 states





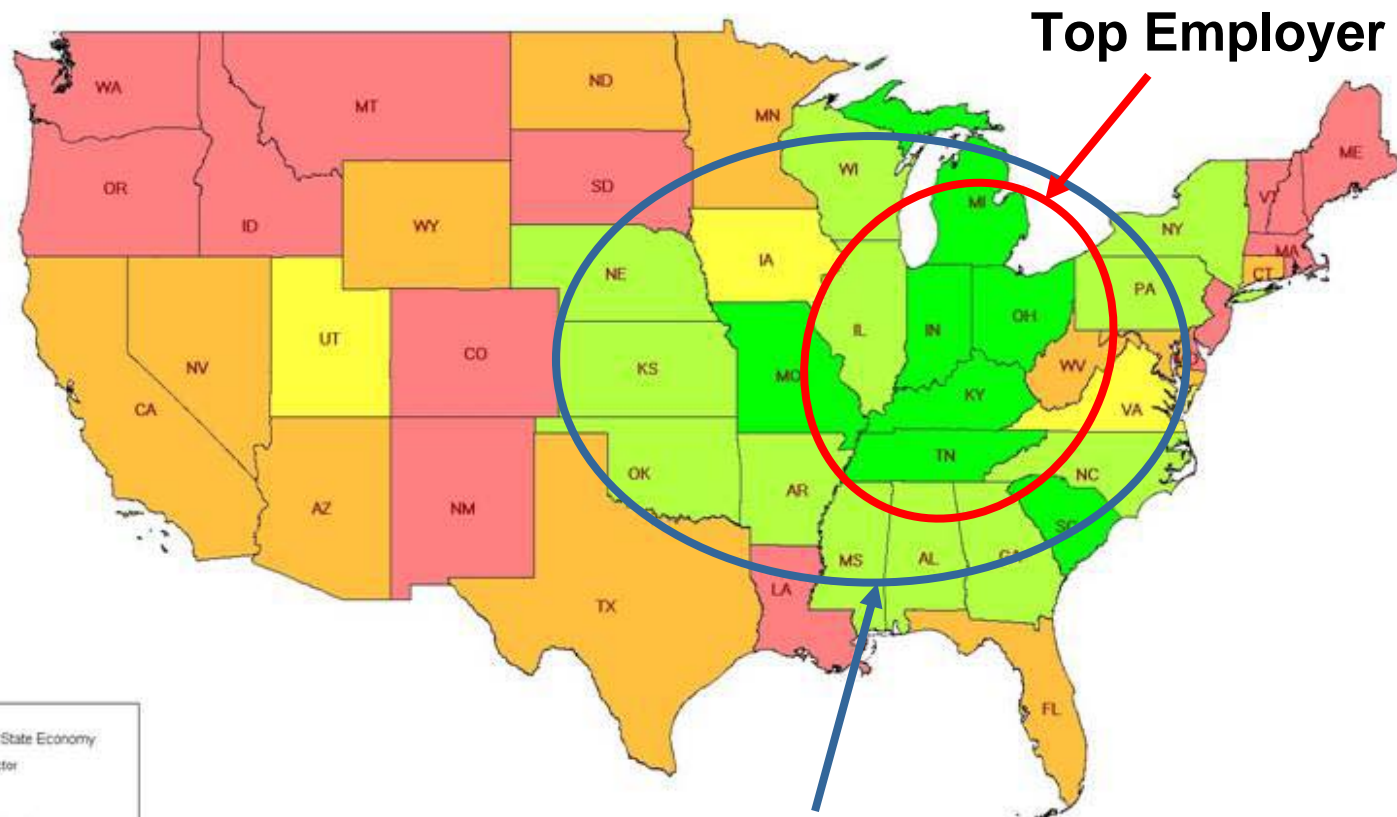
Motor Vehicle Parts is the Largest Manufacturing Industry

Employment by Leading U.S. Manufacturing Sectors



Parts suppliers are top employer in 7 states, top 5 employer in 12 other states

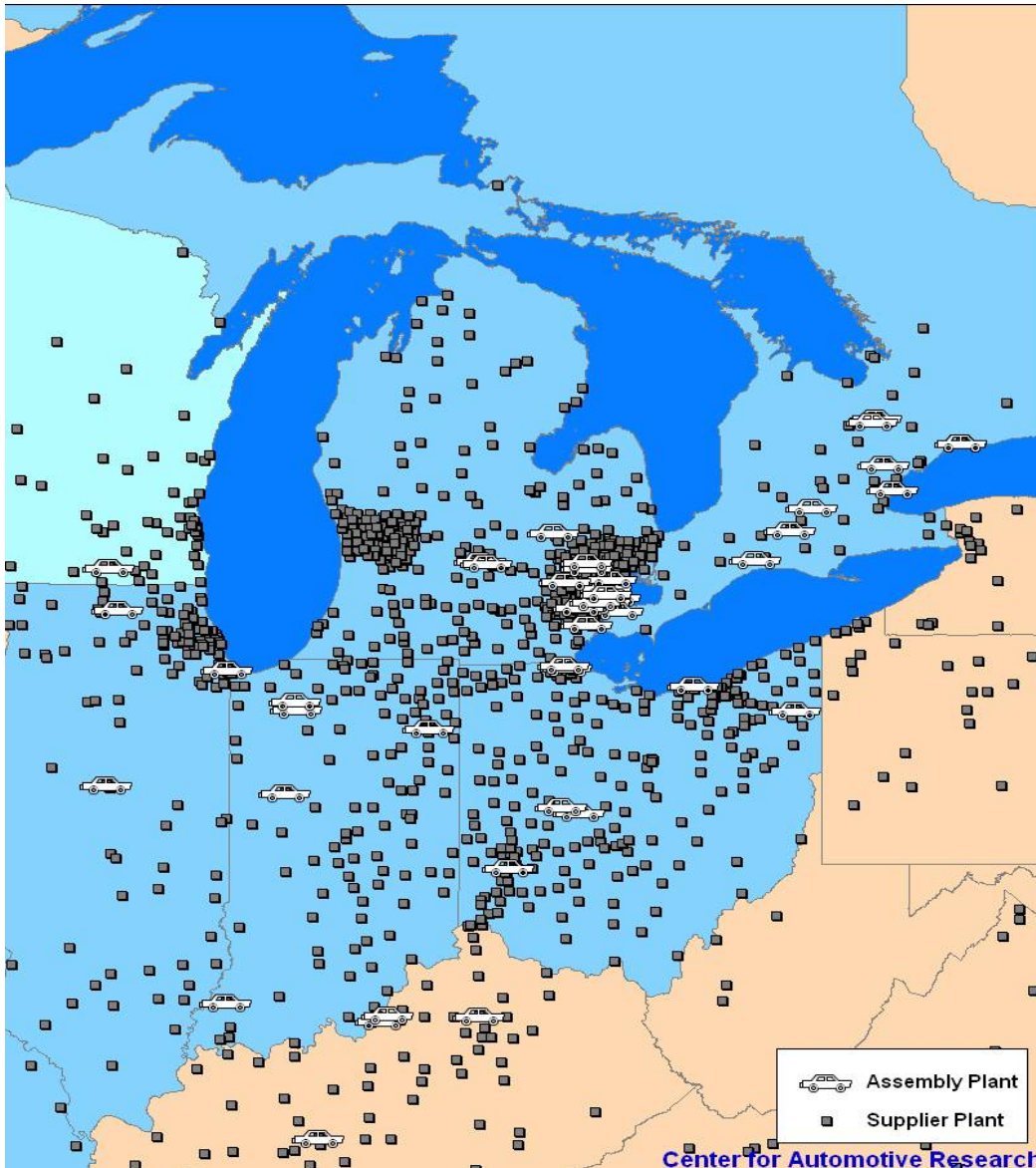
(Ranked by Size Compared to Other Industries in State)



Top Employer

Top 5 Employer

Exceptional Workforce



- Region has ample supply of skilled trades, engineering, and management, and trainable applicants for production.
- Nearly **1 out of every 3** automotive workers in the U.S. are employed in the region
- The region is home to more than **1.5 million skilled trades** workers, one out of every 4 in the U.S.

CAR Affiliates Program

Benefits to Affiliates

- Advance copies of CAR non-proprietary research
- Access to CAR researchers
- Voice in guiding CAR research and strategy
- Opportunity for collaborative efforts
- Affiliate listing on website, publications, conference materials

Benefits to CAR

- Flexible funding
- Support for public service activities
- Greater industry guidance
- Increased industry contacts
- Opportunity for collaborative efforts

Program Membership as of August 2007

- AISI
- Atlas Tool
- Bosch
- Butzel Long
- Casesa Shapiro Group
- Chrysler
- Dassault Systemes
- Delphi
- Denso
- Ernst & Young
- Ford
- General Motors
- Hewlett-Packard
- Honda
- JS Die & Mold
- Lear
- Nissan
- NREL
- Siemens
- T-Systems
- Toyota
- United Tooling Coalition
- Valeo
- Yazaki